

LONDON BOROUGH OF TOWER HAMLETS**RECORD OF THE DECISIONS OF THE CABINET****HELD AT 5.10 P.M. ON TUESDAY, 20 MARCH 2018****C1, 1ST FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE CRESCENT,
LONDON, E14 2BG****Members Present:**

Mayor John Biggs	
Councillor Sirajul Islam	(Statutory Deputy Mayor and Cabinet Member for Housing)
Councillor Rachel Blake	(Cabinet Member for Strategic Development & Waste)
Councillor Asma Begum	(Cabinet Member for Community Safety)
Councillor David Edgar	(Cabinet Member for Resources)
Councillor Denise Jones	(Cabinet Member for Health & Adult Services)
Councillor Abdul Mukit MBE	(Cabinet Member for Culture and Youth)
Councillor Joshua Peck	(Cabinet Member for Work & Economic Growth)
Councillor Amy Whitelock Gibbs	(Cabinet Member for Education and Children's Services)

Other Councillors Present:

Councillor Dave Chesterton	(Chair of the Overview and Scrutiny Committee)
Councillor Peter Golds	(Leader of the Conservative Group)
Councillor Andrew Wood	

Officers Present:

Desmond Adumekwe	(Planning Compliance Manager)
Mark Baigent	(Interim Divisional Director, Housing and Regeneration)
Paul Buckenham	(Development Manager, Planning Services, Place)
Zena Cooke	(Corporate Director, Resources)
David Courcoux	(Head of the Mayor's Office)
Emily Fieran-Reed	(Service Manager, Community Cohesion, Engagement and Commissioning, Strategy, Policy and Equality)
David Freeman	(Voluntary and Community Sector (VCS) Strategy Manager)
Sharon Godman	(Divisional Director, Strategy, Policy and Partnerships)
Asmat Hussain	(Corporate Director, Governance and Monitoring Officer)
Debbie Jones	(Corporate Director, Children's)
Jack Kerr	Strategy Policy & Performance Officer
Elvis Langley	Senior Strategy - Policy and Performance Officer

Martin Ling	(Charities and Community Groups)
Tom McCourt	(Housing Strategy Manager, Place)
Neville Murton	(Strategic Director)
	(Divisional Director, Finance, Procurement & Audit)
Matthew Phelan	Public Health Programme Lead (Healthy Environments)
Matthew Pullen	(Infrastructure Planning Manager)
Denise Radley	(Corporate Director, Health, Adults & Community)
Karen Sugars	(Acting Divisional Director, Integrated Commissioning)
Ann Sutcliffe	(Acting Corporate Director, Place)
Will Tuckley	(Chief Executive)
Matthew Vaughan	(Political Advisor to the Conservative Group, Democratic Services, LPG)
Christine McInnes	(Divisional Director, Education and Partnership, Children's)
Matthew Mannion	(Committee Services Manager, Democratic Services, Governance)
David Knight	(Senior Democratic Services Officer)

1. APOLOGIES FOR ABSENCE

Apologies for absence were received on behalf of:

- Councillor Amina Ali (Cabinet Member for Environment)

Apologies for lateness were received on behalf of:

- Councillor Amy Whitelock Gibbs (Cabinet Member for Education and Children's Services)

2. DECLARATIONS OF DISCLOSABLE PECUNIARY INTERESTS

There were no Declarations of Disclosable Pecuniary Interests.

3. UNRESTRICTED MINUTES

DECISION

1. That the unrestricted minutes of the Cabinet meeting held on Tuesday 27 February 2018 be approved and signed by the Chair as a correct record of proceedings.

4. OVERVIEW & SCRUTINY COMMITTEE

4.1 Chair's Advice of Key Issues or Questions

Pre-Decision Scrutiny Questions were submitted on the following agenda items:

- 5.1 (Community Commissioning Programme Framework)

- 5.4 (Premises Leased to Voluntary and Community Sector Organisations)
- 5.5 (Private Sector Housing Renewal Policy 2018-2022)
- 5.6 (The Impact of Short-Term Holiday Platform Lets)
- 5.7 (All-Zone Multi-Purpose Permits for Car Clubs)
- 5.9 (Disposal of 2 Trinity Green, Mile End Road)
- 5.12 (Strategy for Children and Young People with SEND)
- 5.15 (Tower Hamlets Planning Compliance Policy)
- 5.18 (Quarter 3 Strategic Performance Monitoring Report)

It was agreed that full answers would be provided at the Overview and Scrutiny Committee meeting on Thursday 22 March 2018 but where appropriate the issues raised were considered during discussion of the relevant items.

4.2 Any Unrestricted Decisions "Called in" by the Overview & Scrutiny Committee

Nil items.

5. UNRESTRICTED REPORTS FOR CONSIDERATION

5.1 Community Commissioning Programme Framework

Note – the Mayor highlighted that he was looking to receive a further report with more detailed information at an upcoming Cabinet meeting.

DECISION

1. To agree the programme rationale and approach for a Community Commissioning programme, and
2. To instruct officers to develop detailed proposals for a Community Commissioning programme, to be launched in time for a proposed programme delivery start date of April 2019.

Action by:

CORPORATE DIRECTOR, RESOURCES (Z. COOKE)

(SERVICE MANAGER, COMMUNITY COHESION, ENGAGEMENT AND COMMISSIONING (E. FIERAN-REED))

(Senior Strategy, Policy and Performance Officer (E. Langley))

Reasons for the decision

The Voluntary and Community Sector (VCS) Strategy 2016-19, sets out an approach to supporting the VCS, based on the co-production of services commissioned with the VCS rather than traditional grants programmes.

This report brings forward proposals for a specific policy framework that would help achieve this commitment.

Alternative options

A key consideration for recommendations is that the timetable for the Community Commissioning programme, allows little room for change without delaying services starting on 1st April 2019.

The Council could decide not to have a funded scheme, alternatively the council could extend the Mainstream Grants programme. In both cases the Council would fail to meet commitments from the VCS Strategy.

The Council could not recommend the current proposals in favour of waiting to agree the more detailed programme in the final report around June. Without approving the initial framework agreements the Council risks perception that nothing is being done. Given the input that has been received from the VCS and the need to acknowledge a programme of funding beyond existing Mainstream Grants it is necessary to signal a clear commitment to a programme of funding and the key principles that will underpin it.

Alternative approaches that could be taken without a gap in provision of VCS funding, could be to develop a 'stepped' commissioning cycle and provide transitional arrangements (e.g. through providing shorter term grant funding in the interim, under the new Council Grants Policy) in some programme areas. Benefits to this approach would be to give VCS organisations longer to adapt to the shift from grants to commissioning and to develop ideas for responding to the final outcomes framework developed for the programme. This approach may also be initially less demanding on council service resources to procure the programme. However this would prevent commissioning being coordinated into a single programme and would require a second procurement process, once transitional arrangements expire which would be onerous for both VCS and Council.

5.2 Corporate Voluntary and Community Sector Grants Policy Framework

Note – the Mayor highlighted that he was looking to receive a further report with more detailed information at an upcoming Cabinet meeting.

DECISION

1. To agree the attached policy framework for a corporate grants policy, and
2. To instruct officers to develop proposals for a detailed grants programme to be launched in the summer of 2018.

Action by:

CORPORATE DIRECTOR, RESOURCES (Z. COOKE)
(SERVICE MANAGER, COMMUNITY COHESION, ENGAGEMENT AND COMMISSIONING (E. FIERAN-REED))
(VCS STRATEGY MANAGER (D. FREEMAN))

Reasons for the decision

The Voluntary and Community Sector (VCS) Strategy agreed in 2016 commits the Council to a new approach to supporting the VCS. The Strategy sets out an approach which is based on the co-production of services commissioned from the VCS rather than traditional grants programmes. Proposals are currently being developed for a programme of Community Commissioning which will take forward this new approach.

The VCS Strategy acknowledges there remains a role for grants and makes a commitment to continue to provide grants in limited and very specific circumstances. This report brings forward proposals for a policy framework for grants which would help achieve this commitment.

Alternative options

The Council could do nothing but in doing so, it would then be failing to meet a commitment from the VCS Strategy.

5.3 Compact with the Voluntary and Community Sector**DECISION**

1. To agree the Compact between the Council and the Voluntary and Community Sector set out in Appendix A to the report.

Action by:

CORPORATE DIRECTOR, RESOURCES (Z. COOKE)
(SERVICE MANAGER, COMMUNITY COHESION, ENGAGEMENT AND COMMISSIONING (E. FIERAN-REED))
(VCS STRATEGY MANAGER (D. FREEMAN))

Reasons for the decision

The renewal of the Compact is a commitment from the VCS Strategy 2016-19 Action Plan.

Alternative options

The Council could do nothing and keep the current Compact but the current Compact, agreed in 2011, is no longer considered to be fit for purpose to meet the challenges of the changed relationship between the voluntary sector and the public sector.

5.4 Premises Leased to Voluntary and Community Sector Organisations - Revised Policy**DECISION**

1. To agree that the rent reduction scheme for voluntary and community sector organisations occupying Council premises agreed by the Mayor in Cabinet on 1 November 2016 be;

- a) Extended to include all VCS organisations leasing premises from the Council;
 - b) Revised as set out in appendix A to the report to allow for a proportionate rent reduction of either 20% or 40% for organisations engaged in economic activity where there is a significant level of activity which meets the scheme's criteria for community benefit;
 - c) Revised as set out in appendix A to the report to include nationally recognised VCS quality assurance standards in the eligibility criteria; and
 - d) Revised as set out in appendix A to the report to allow a grace period of up to 12 months for organisations seeking a rent reduction to achieve the above QA standard.
2. To agree that where a VCS organisation is not eligible for the rent reduction, the impact of the increase in rent may be mitigated through a stepped rent arrangement over the period of the lease, as set out in appendix A to the report.
 3. To delegate to the Acting Corporate Director of Place the authority to agree the terms of, and enter into, any leases (or variations thereof) or any other agreements in order to give effect to the above recommendations.

Action by:**CORPORATE DIRECTOR, RESOURCES (Z. COOKE)****ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)****(SERVICE MANAGER, COMMUNITY COHESION, ENGAGEMENT AND COMMISSIONING (E. FIERAN-REED)****(VCS STRATEGY MANAGER (D. FREEMAN)****Reasons for the decision**

The Community Buildings Review recommendations agreed by the Mayor in Cabinet on 1 November 2016 set out arrangements for the occupation by voluntary and community sector (VCS) organisations of buildings owned by the Council in its community buildings portfolio and for a rent reduction scheme to subsidise the rent payable by organisations which demonstrate significant community benefit from their occupation of these premises.

At its meeting on 10 July 2017, the Grants Determination Sub Committee instructed officers to carry out an assessment of the consequences of extending to all VCS organisations occupying Council premises the arrangements agreed for organisations occupying premises in the Council's community buildings portfolio.

This report brings forward the results of that assessment and recommendations which will enable the arrangements agreed in November 2016 to be extended to allow a consistent approach to all VCS organisations occupying Council premises.

Alternative options

The Council could decide to leave the arrangements to lease premises to VCS organisations as agreed in November 2016 without amendment. This would not be in keeping with the aims of the Council's Voluntary and Community Sector Strategy and the Council's wider commitment to transparency and fairness.

5.5 Private Sector Housing Renewal Policy 2018 - 2022**DECISION**

1. To adopt the Private Sector Housing Renewal Policy 2018 - 2022 attached at Appendix 2 to the report.

Action by:

ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)
(Housing Strategy Manager (M. Ling))

Reasons for the decision

The Council has a duty under Part 1, Chapter 1, Section 3 of the Housing Act 2004 to review housing conditions in its district. Where housing conditions are found to require improvement, assistance can be provided under the terms of Article 3 of the Regulatory Reform (Housing Assistance) Order 2002.

The 2011 private sector stock condition and an analysis of the demand from residents who meet the current grant conditions demonstrates that housing conditions are found to require improvement in some areas and that the Council has a ring-fenced budget available to spend on improvements in the private sector.

Alternative options

The Council could choose to adopt a modified Private Sector Housing Renewal Policy which may require further impact assessment, but the version in Appendix 2 to the report is recommended for the reasons set out in the body of the report.

5.6 The impact of short-term holiday platform lets

The exempt/restricted appendix was noted.

DECISION

1. To apply to the Secretary of State for Housing to exempt from the 90-day permission those parts of the borough that are most severely affected by the growth of short-term letting
2. To work at a leadership level with MPs, the GLA, Local Authorities negatively affected by the growth of short-term letting, and other stakeholders to lobby Government for legislative change

3. To develop a substantial communications plan around short-term holiday lets using social, on-line and traditional media in order to deter unlawful holiday letting and to support to the council's lobbying objectives
4. To ensure that work is carried forward by Tower Hamlets Homes and by THHF to ensure that Registered Providers enforce lease restrictions against all leaseholders who operate 'Airbnb businesses'
5. To establish a working group to establish lead responsibility and a multi-agency response to problematic short-term letting including through enforcing health and safety, tax, and insurance compliance
6. To set up an on-line system by which residents affected by short-term letting can log with the Council addresses and dates where those lettings take place
7. To develop policy on Community Protection Notices that includes their use for problematic short-term letting, and delegates power to Registered Providers in order that they can serve them on short-term letting providers rather than their licensees

Action by:**ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)**

(Private Sector Housing Policy Officer (M. Lancaster))

Reasons for the decision

The exponential growth over the last two years in the use of holiday letting platforms has led to a relatively small but significant loss of residential housing in Tower Hamlets. Profits from unregulated holiday lets can considerably exceed those from residential letting.

There is evidence that short-term holiday letting is also linked to anti-social behaviour, nuisance, and in some cases criminality. These factors have been raised strongly by Registered Providers in the THHF working group on leasehold landlords, and by officers in Town Centres Teams. During its evidence sessions on the Night Time Economy, the Economy Scrutiny Committee heard evidence suggesting that properties in the Borough have been rented out using sharing economy services, and that this had created problems in residential areas, with the properties being let for weekends to groups who used the properties to hold weekend-long parties, with ASB impacts on neighbouring properties within street and buildings.

There have been cases in the Brick Lane area of properties rented through holiday platform sites for prostitution and drug dealing. Short term lettings on City Island were used for sex and drug-taking parties and raided by the police

Limiting the area in which we are seeking an exemption gives more chance of success: government guidance indicates that it is intended as a targeted response.

It should be noted that any exemption would **not** be intended to prevent residents letting their home on a short-term basis: it would just require them to ask the council for permission before doing so. This in turn would make it possible for the council to plan and control the nature of short-term letting, preventing the loss of homes and minimising any loss of amenity.

Alternative options

The Council could take the view that there is no case for attempting to regulate or restrict the market. Firstly, many residents value the fact that they can use sites such as Airbnb to let out their homes when they are away for short periods – or to let out rooms in their home for short periods. Actions to regulate the market may restrict their capacity to do this, or may be perceived to restrict it, and may therefore be unpopular and unwelcome. Secondly, many visitors to the borough like the freedom and ‘authenticity’ associated with staying in residential-style accommodation: restricting its availability could damage the tourist economy. Thirdly, there does not appear to be any direct financial benefit to the Council in regulating abuses of the market; indeed, there may be a financial cost associated.

The Council could decide that efforts to regulate the market should be focused solely on campaigning for a change in the law and for backing the Mayor of London’s efforts to work with the industry. The council could take the view that as the legislation stands, there is no realistic scope for effective enforcement when set against the size of the profits available from breaking the law.

Cabinet could decide to apply to the Secretary of State for Housing for exemption from the Deregulation Act across the borough. This is likely to be received unfavourably: guidance and the experience of Westminster suggest that any successful application would need to be tightly focused and evidenced. However, such an application may be popular and could serve a lobbying end.

5.7 All-Zone Multi-Purpose Permits for Car Clubs – Amendment to Permitted Bays

DECISION

1. To approve the amendment to the Scheme for inclusion of all bays in which parking can be purchased either by a ticket from a machine or by the Council's cashless parking provider to include all-zone multi-purpose permits for car club companies.
2. To delegate authority to the Head of Parking & Mobility Services to amend the types of bay in which car club vehicles may park or the areas of the borough in which the scheme can operate.

Action by:**ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)**

(Senior Parking Business Officer (N. Layton))

Reasons for the decision

These proposals are being made in order to ensure that current policies are in line with the Mayor's manifesto commitments, the Council's transport policies and government guidance.

These proposals are also intended to further improve public perception and transparency in parking operations.

Parking policies are used to define the operational balance between public safety, controlling the level of demand for parking, promoting more sustainable methods of travel and meeting residents and business aspirations for ease of vehicular parking.

Alternative options

Without amending this policy the service may be unable to ensure that the Mayor's and the Council's priorities are effectively delivered.

Furthermore, these proposals will ensure that the agreements with car club operators in the borough will be consistent with agreements between other local authorities and car club operators, thereby reducing the potential for confusion.

5.8 IDF: Report to Cabinet recommending the approval of the allocation of CIL and S106 funding and approval for the adoption of a capital budget in respect of the 2 following projects: Goodmans Fields Health Centre and Whitechapel Public Realm**DECISION**

1. To agree the allocation of £1,329,483 in Section 106 (S106) funding and £3,494,991 in Community Infrastructure Levy (CIL) to the proposals set out in the "*Goodman's Fields Health Centre*" Project Initiation Document (PID), which is attached to the Cabinet report at Appendix A.
2. To agree the allocation of £727,450 in Section 106 (S106) funding to the proposals set out in the "*Whitechapel Public Realm Improvements*" Project Initiation Document (PID), which is attached to the Cabinet report at Appendix B.
3. To adopt a Capital Budget for the "*Goodman's Fields Health Centre*" and "*Whitechapel Public Realm Improvements*" Project Initiation Documents (PID) as set out in Table 1 of the report.

Action by:**ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)**

(Programme Lead for Healthy Environments (M. Phelan) – Goodman’s Fields
(Interim Strategic Project Manager, Whitechapel Vision Delivery Team (M.
Anam) – Whitechapel Public Realm

Reasons for the decision

Approval was sought to deliver these projects for the following reasons:

1. They help contribute to the delivery of positive improvements to people’s lives that will underpin the Community Plan themes of:
 - A Great Place to Live;
 - A Fair and Prosperous Community;
 - A Safe and Cohesive Community;
 - A Healthy and Supportive Community.
2. The Infrastructure Delivery Framework states that “planning policy seeks to deliver healthy and liveable neighbourhoods that promote active and” healthy lifestyles and enhances people’s wider health and well-being. This will be achieved through the delivery of high quality, public realm and publicly accessible open spaces.
3. The Whitechapel Public Realm Improvements Projects is consistent with the aims of a number of key Council Strategies, including the Green Grid Strategy, which aims to “create an interlink network of accessible green open space”, as well as the Open Space Strategy (which is currently being revised) and aims to “improve the overall quality and accessibility of current open space provision”.
4. The Goodman’s Fields Health Centre project is consistent with the planning policy on health and medical facilities which seeks to maintain an adequate supply and range of health facilities across the borough to serve the local needs and support the creation of more liveable and sustainable places.

Please refer to the following associated documents/appendices for more information about the projects:

- Appendix A to the Cabinet report: Goodman’s Fields Health Centre PID;
- Appendix B to the Cabinet report: Whitechapel Public Realm Improvements PID.

Alternative options

The projects within the attached PIDs can be individually or collectively approved. The only alternative option is to not allocate the funding to some or any of these projects.

It should be noted that the use of S106 funding proposed for allocation in this report is restricted, as it must be spent in accordance with the terms and

conditions of its expenditure pertaining to a specific S106 agreement related to the development from which it originates. Further details of the specific restrictions attached to each S106 agreement can be found in the attached PIDs. Any alternative spend of this funding would have to be on projects that would meet the requirements of the relevant S106 agreement.

5.9 Disposal of 2 Trinity Green, Mile End Road, E.1. 4TS

Note – the Mayor stated that he would consider any alternative proposals submitted by Thursday 29 March 2018.

The exempt/restricted appendix was noted.

DECISION

1. To note the contents of the report;
2. To agree that 2 Trinity Green, Mile End Road, E1 4TS is surplus to the Council's operational requirements;
3. To agree to the disposal of the site and to note that the Corporate Director, Place will decide on the most appropriate disposal method under delegated authority;
4. To agree to the disposal of the site on a freehold basis;
5. To agree that the capital receipt is used for the provision of affordable housing,
6. To authorise the Corporate Director, Place, to progress the sale of the site;
7. To authorise the Corporate Director, Place, following consultation with the Corporate Director, Governance, to agree the terms and conditions of any agreements required to implement the recommendations above.
8. To authorise the Corporate Director, Governance to execute all agreements required to implement the recommendations above; and
9. To agree to produce a Heritage Asset Management Plan in consultation with the Friends of Trinity Green and other Stakeholders, to guide a future approach to site-wide management and maintenance.

Action by:

ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)

(Divisional Director, Property and Major Programmes (R. Chilcott))

Reasons for the decision

2 Trinity Green remains vacant and in poor condition. Its condition and the Grade I listing will require a costly renovation to return the dwelling to a

habitable standard. Any monies for the renovation would be taken from the Council's Housing Revenue Account.

By disposing of the dwelling on the open market the Council delegates risk within the renovation and further sale on to a purchaser. And, LBTH is able to invest the receipt in the provision of affordable housing. Based on the allocation of the estimated receipt to purchase replacement affordable housing, along with the use of Right-to-Buy receipts as supplementary funding, the Council could reasonably expect to secure two flats in replacement.

The development of the property will bring a vacant and disused dwelling back into use. By taking constructive action in this way the Council is meeting its enabling role in increasing the housing supply in the borough while also protecting a significant heritage asset.

Alternative options

The Council has considered restoring the dwelling directly and letting it for housing use. However, this would be at a significant cost due to the poor condition of the dwelling (as confirmed by a recent condition survey) and due to the Grade 1 listed status of the building, which would require specialist – and therefore more expensive – contractors than standard residential schemes of a similar nature. The costs of ongoing maintenance would also be significantly higher than for a comparable dwelling not subject to Grade 1 listing. It is now proposed to let the market deliver the restoration instead.

The Council has also considered the transfer of the property to its wholly-owned housing company. However, a high-level financial appraisal has determined that this would not offer value for money given the level of investment the wholly-owned company would still need to make.

The Council has also considered issues surrounding management of the entire site and have concluded that this should be guided by a Heritage Asset Management Plan produced and implemented in consultation with the FoTG. The plan will be reported to the Mayor for a decision.

5.10 Pan-London Modular Temporary Accommodation

The exempt/restricted appendix was noted.

DECISION

1. To note the award of £11 million from the GLA Innovation Fund to deliver modular temporary accommodation through a pan-London collaboration between London boroughs.
2. To note the award of £20,000 from the Capital Ambition programme (hosted by London Councils) as “seed-funding” for the further development of the pan-London temporary accommodation proposals.

3. To approve the establishment of a Company Limited by Guarantee to procure and own modular temporary accommodation for the benefit of London boroughs who become members of the company, with LB Tower Hamlets as a founding member.
4. Appoint the Interim Divisional Director of Housing & Regeneration as the Council's initial Company Director.
5. Delegate to the Corporate Director (Place) in consultation with the Corporate Director (Governance) and the Corporate Director (Resources) to approve the specific legal documentation for establishing the company.
6. Note that further decisions will be required at a later date to pass on GLA grant funding from the Council to the new Company and, if relevant, for the Council to provide debt finance to the Company.

Action by:**ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)**

(Interim Head of Strategy, Regeneration Sustainability and Housing Options
(M. Baigent)

Reasons for the decision

The decisions recommended are required to establish the company that boroughs will then become members of as they decide individually to participate in the collaborative procurement and ownership approach.

Alternative options

There is the option not to establish the company and withdraw from the Innovation Fund grant agreement with the GLA. This would result in a lost opportunity to lead and deliver better quality temporary accommodation both locally and across London as well as achieve General Fund budget savings by providing a cheaper alternative to B&B and nightly paid accommodation.

There is also the option of stepping back from a leadership role and inviting another borough to take on the role of establishing the company on behalf of the collaborative group. At present, London Councils and the collaborative group are encouraging Tower Hamlets to take on this leadership role.

5.11 Children's Services Improvement Programme, Quarterly Progress Report (Quarter 3)**DECISION**

1. To endorse the progress made in delivering the children's services improvement programme.
2. To agree the next steps in the improvement journey which will be updated on in the next report.

Action by:**CORPORATE DIRECTOR, CHILDREN'S SERVICES (D. JONES)**

(Programme Manager, Children's Services Improvement (A. Walters)

Reasons for the decision

Corporate and political leadership of the Children's Services improvement agenda is a critical part of ensuring its success. Consideration of this report in Cabinet will support this leadership and help to facilitate public scrutiny of progress.

Alternative options

There are no alternative options to consider.

5.12 Strategy for Children and Young People with SEND: Findings from Strategy Consultation and Proposed New Strategy**DECISION**

1. To note the draft SEND Strategy.
2. To note the proposed key performance indicators for the SEND Strategy.
3. To note the outcome of the consultation on the SEND strategy.
4. To approve the preparation of a document for stakeholders to communicate "what we heard; our response".
5. To agree a date and how planning will begin for the launch of the new SEND Strategy in 2018.

Action by:**CORPORATE DIRECTOR, CHILDREN'S SERVICES**

(Divisional Director, Learning and Achievement (C. McInnes))

Reasons for the decision

To report on the findings from this autumn's consultation about a draft SEND Strategy, to ensure the findings are sufficiently addressed in the final Strategy and that the commitments can be delivered between 2018 – 2023.

Approval of the key findings and to make recommendations for revisions to the final, proposed SEND Strategy for presentation and consultation to leadership groups across the Council and CCG.

Alternative options

Not to update the SEND Strategy.

5.13 Sheltered Housing

DECISION

1. To agree the recommendations within the report, and authorise the Corporate Director Health, Adults and Community to:
 - a. Adopt an Intensive Housing Management Service (IHMS) model for sheltered housing provision in the borough
 - b. Issue new contracts to the existing sheltered housing providers for up to six months to allow for the transition to an IHMS model
 - c. Fund a range of activities in sheltered schemes at a maximum value of £500 per resident per annum in line with the Ageing Well Strategy and the Mayor's commitment to tackle loneliness and isolation and improve the wellbeing of elderly tenants living in sheltered housing
 - d. Enter into all agreements and make such other decisions as may be required to achieve the recommendations of this report

Action by:

CORPORATE DIRECTOR, HEALTH, ADULTS AND COMMUNITY (D. RADLEY)

(Acting Divisional Director, Integrated Commissioning (K. Sugars))

Reasons for the decision

The report recommends a change in approach to the original Cabinet agreement in principle to pursue a Floating Support Model for the support provision in sheltered housing. As this is change of approach to the original Cabinet decision, legal advice is that the decision to move to an IHMS will need to be approved by the Mayor in Cabinet.

Intensive Housing Management Service (IHMS) is a sustainable alternative to the Floating Support Model as it will provide greater savings for the council as well as maintaining a sustainable support provision for older people in sheltered housing in the borough.

As a number of landlords/providers have already move to an IHMS or similar model, it would be sensible to have the same type of model in all sheltered housing schemes across the borough.

Alternative options

The Floating Support model endorsed by Cabinet (July 2016) remains an option which allows support staff to visit each sheltered scheme for a set number of hours per week.

This is based on the provision of six half days presence per scheme per week. This figure has been chosen to enable a daily presence to be provided which maximises in-scheme presence, inclusive of one day at the weekend. This model allows for a

flexible provision as the support hours can be varied at each service according to individual need.

The Floating Support Model will cost the council £564,000 per annum. A competitive procurement exercise will have to be undertaken, and it is likely that a number of landlords/providers may opt out of the tender process (and move to an IHMS) to prevent having a different organisation provide the support in their buildings.

5.14 Tower Hamlets Adult Social Care Local Account

DECISION

1. To approve the Local Account as attached at Appendix A to the report for publication.
2. To endorse the communication plan for the Local Account as attached at Appendix B to the report.

Action by:

CORPORATE DIRECTOR, HEALTH, ADULTS AND COMMUNITY (D. RADLEY)

(Adult Social Care Improvement Manager (J. Kerr))

Reasons for the decision

In 2010, the Association of Directors of Adult Social Services (ADASS) recommended that all councils with social care responsibilities produce a 'Local Account' as a means of reporting back to people on the quality of services and performance in adult social care. Local Accounts were described in the Department of Health's 'Transparency in outcomes: a framework for adult social care' consultation paper (November 2010, section 4) as a way of being more open and transparent about the care and support that is provided locally by the Council.

Alternative options

An alternative option would be not to produce a Local Account as it is not a statutory requirement; however there is an expectation that all councils with social care responsibilities do so.

5.15 Tower Hamlets Planning Compliance Policy

DECISION

1. To note the report and the draft Planning Compliance Policy attached at Appendix 1 to the report.
2. To approve the draft Planning Compliance Policy for adoption.

Action by:

ACTING CORPORATE DIRECTOR, PLACE (A. SUTCLIFFE)

(Planning Compliance Manager (D. Adumekwe)
(Development Manager (P. Buckenham)

Reasons for the decision

Powers to enforce planning controls are given by Parts VII and VIII of the Town and Country Planning Act 1990 (as amended). The power to take enforcement action is discretionary to the local planning authority.

With regard to enforcement action the National Planning Policy Framework (NPPF) (March 2012) issued by the Department for Communities and Local Government guides local planning authorities in the following way:-

“Effective enforcement is important as a means of maintaining public confidence in the planning system. Enforcement action is discretionary and local planning authorities should act proportionately in responding to suspected breaches of planning control. Local planning authorities should consider publishing a local enforcement plan to manage enforcement proactively, in a way that is appropriate to their area. This should set out how they will monitor the implementation of planning permissions, investigate alleged cases of unauthorised development and take action where it is appropriate to do so”.

Alternative options

Continue working as is utilising existing national policy such as the National Planning Policy Framework and Planning Practice Guidance ('Ensuring effective enforcement').

5.16 Renewal of Leaseholders Building Insurance, Motor Fleet, Commercial Property, Crime and Fidelity Guarantee, Engineering Inspection, Business Travel and Personal Accident and School Journeys

The exempt/restricted appendix was noted.

DECISION

1. To authorise the Corporate Director of Resources to award the leaseholders building insurance, insurance for motor fleet, commercial property, crime & fidelity guarantee, engineering inspection, business travel & personal accident and school journeys contracts in line with this report.

Action by:

CORPORATE DIRECTOR, RESOURCES (Z. COOKE)
(Insurance Manager (S. Exley)

Reasons for the decision

The Council's Procurement Procedures require submission of a report for contracts for Cabinet consideration, and it is a requirement of the Constitution that "The contracting strategy and/or award of any contract for goods or services with an estimated value exceeding £250,000, and any contract for

capital works with an estimated value exceeding £5,000,000, shall be approved by the Cabinet in accordance with the Procurement Procedures". This report fulfils these requirements for contracts to be commenced on 1st April 2018.

Alternative options

Bringing a consolidated report on contracting activity is considered the most efficient way of meeting the requirement in the Constitution, whilst providing full visibility of contracting activity; therefore no alternative proposals are being made.

5.17 Best Value Improvement Plan (BVIP) Q4 update report**DECISION**

1. To note the draft update report attached as Appendix 1 to the cover report.
2. To agree any revised milestone timescales in the Improvement Plan attached as Appendix 2 to the cover report.

Action by:**CHIEF EXECUTIVE (W. TUCKLEY)**

(Senior Strategy, Policy and Performance Officer (W. Tompsett))

Reasons for the decision

The Directions from the Secretary of State for Department of Communities & Local Government (DCLG) requires the Council to submit quarterly update reports. The fourth quarterly update report will be submitted on 30th March 2018.

Alternative options

To take no action. This is not recommended as this update is required as part of the Directions from the Secretary of State for DCLG and is part of the organisation's overall commitment to improve and develop the work of the Council.

5.18 2017-18 Quarter 3 (October-December) Strategic Performance Monitoring report**DECISION**

1. To note the performance of the strategic measures at the quarter 3 point, including those measures where the minimum expectation has been missed (appendix 1 to the report).

Action by:**CHIEF EXECUTIVE (W. TUCKLEY)**

(Divisional Director Strategy, Policy and Partnership (S. Godman))

Reasons for the decision

The Council's Performance Management and Accountability Framework sets out the process for monitoring the Strategic Plan and performance measures which are reported regularly to the Corporate Leadership Team and Cabinet.

This report promotes openness, transparency and accountability by enabling Tower Hamlets' residents to track progress of activities that matter most to them and their communities.

Alternative options

Cabinet can decide not to review the performance information. This is not recommended as Members have a key role to review and challenge underperformance and also utilise performance information to inform resource allocation.

6. ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT

Nil items.

7. EXCLUSION OF THE PRESS AND PUBLIC

Nil items.

8. EXEMPT / CONFIDENTIAL MINUTES

Nil items.

9. OVERVIEW & SCRUTINY COMMITTEE**9.1 Chair's Advice of Key Issues or Questions in Relation to Exempt / Confidential Business**

Nil items.

9.2 Any Exempt / Confidential Decisions "Called in" by the Overview & Scrutiny Committee

Nil items.

10. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS CONSIDERED TO BE URGENT

Nil items.

The meeting ended at 7.49 p.m.
Mayor John Biggs